# Monthly Report <br> June 2023 

QBO Developer LLC

Rock Castle

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This report provides monthly and year to date business insights for QBO
Developer LLC. Developer LLC.

Objective is to show the variance in actual performance from what has been estimated and targeted for the time period January 2023 - June 2023.

The report contains forward-looking statements. They are based on management projections and on the information currently available to management. Forward-looking statements are not intended as guarantees of future performance and results, which remain dependent on many different factors; they are subject to a variety of risks and uncertainties, and are based on assumptions that may not prove accurate.

Charts are shown to scale to present a true and fair view.
Elements that form the basis of analysis:

- Profit and loss statement
- Estimated data from Budget/ Plan/ Target/ Forecast

Keys for charts and tables:
Actuals - solid
Budget/ Plan - striped
Positive effect on result
Negative effect on result


Total Expense


Cost of Goods Sold


Net Profit


## Summary

|  | Jun 23 |  |  | Jan 23 - Jun 23 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals | +/- Budget | +/- Prior Year | Actuals YTD | +/- Budget | +/- Prior Year |
| Income | 862,266 | - -1,134,378 | - -353,266 | 7,435,126 | - -1,841,896 | - -1,822,857 |
| Cost of Goods Sold | 468,274 | - 134,648 | -414,531 | 2,973,843 | - 728,132 | -2,562,392 |
| Gross Profit | 393,992 | - -1,269,026 | - 61,265 | 4,461,283 | - $-1,113,764$ | - 739,535 |
| Total Expense | 357,155 | - $-108,738$ | -26,558 | 2,061,685 | - -487,865 | -81,681 |
| Net Profit | 7,210 | - $-1,171,317$ | - 75,233 | 2,231,324 | - $-651,689$ | - 772,656 |
| Net Profit Margin | 1\% | - -58\% | - $6 \%$ | 30\% | - -1\% | - 14\% |

## Profitability Trends

## Total Income

$\downarrow$ Jan 2023 - Jun 2023: Total Income ( $\$ 7.4 \mathrm{~m}$ ) was 20\% lower ( $-\$ 1.8 \mathrm{~m}$ ) than the budget ( $\$ 9.3 \mathrm{~m}$ ).


## Cost of Goods Sold

Jan 2023 - Jun 2023: Cost of Goods Sold (\$3m) was 20\% lower (-\$728.1k) than the budget (\$3.7m).


## Gross Profit

Jan 2023 - Jun 2023: Gross Profit ( $\$ 4.5 \mathrm{~m}$ ) was 20\% lower ( $-\$ 1.1 \mathrm{~m}$ ) than the budget ( $\$ 5.6 \mathrm{~m}$ ).


## Total Expense

Jan 2023 - Jun 2023: Total Expense ( $\$ 2.1 \mathrm{~m}$ ) was 19\% lower ( $-\$ 487.9 \mathrm{k}$ ) than the budget ( $\$ 2.5 \mathrm{~m}$ ).


## Net Profit

Jan 2023 - Jun 2023: Net Profit (\$2.2m) was 23\% lower (-\$651.7k) than the budget (\$2.9m).


| Jan 23 | Feb 23 | Mar 23 | Apr 23 | May 23 | Jun 23 | Jul 23 | Aug 23 | Sep 23 | Oct 23 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| 100.3k | 293.2k | 462k | -294.4k | -41.5k | -1.2m |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jan 23 | Feb 23 | Mar 23 | Apr 23 | May 23 | Jun 23 | Jul 23 | Aug 23 | Sep 23 | Oct 23 | Nov 23 | Dec 23 |

Net Profit Margin


Jan 23 Feb 23 Mar 23 Apr 23 May $23 \quad$ Jun $23 \quad$ Jul $23 \quad$ Aug $23 \quad$ Sep $23 \quad$ Oct 23 Nov 23 Dec 23

## Gross Profit Margin




## Bank Accounts <br> \$10.3m

$\uparrow$ Jun 2023: Bank Accounts were $\$ 4.4 \mathrm{~m}$ higher than the budget.

Working Capital

## \$8.3m

ヘ Jun 2023: Working Capital was

Current Ratio
2.22
$\downarrow \begin{gathered}\text { Jun 2023: Current Ratio was } 0.68 \\ \text { lower than the budget. }\end{gathered}$

## Bank Accounts \& Net Cash Increase For Period



| 897.8k | 2.7 m | 3.6 m | 4.1 m | 4.7 m | 4.4 m |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jan 23 | Feb 23 | Mar 23 | Apr 23 | May 23 | Jun 23 | Jul 23 | Aug 23 | Sep 23 | Oct 23 | Nov 23 | Dec 23 |
|  |  |  |  |  |  |  |  |  |  | Varian | Budget |

## Working Capital



| 187.4k | 985.4k | 2 m | $2.3 m$ | 2.7 m | 2 m |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jan 23 | Feb 23 | Mar 23 | Apr 23 | May 23 | Jun 23 | Jul 23 | Aug 23 | Sep 23 | Oct 23 | Nov 23 | Dec 23 |
|  |  |  |  |  |  |  |  |  |  | Varianc | Budget |

## Balance Sheet Snapshots

Assets


Liabilities



## Profit and Loss - Monthly Analysis

June 2023
QBO Developer LLC


## Profit and Loss - Monthly Analysis

June 2023
QBO Developer LLC

|  | Jun 23 | Jun 22 |  | Jun 23 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals | Prior Year | Variance | Budget | Variance |
| Rent | 3,861 | 3,861 |  | 3,977 | -116 |
| Equipment rental | 5,056 | 5,056 |  | 5,208 | -152 |
| Total Rent | 8,917 | 8,917 |  | 9,185 | -268 |
| Repairs \& maintenance | 27,527 | 27,527 |  | 24,862 | 2,665 |
| Supplies | 832 | 832 |  | 857 | -25 |
| Supplies \& materials | 26,732 | 11,332 | 15,400 | 23,333 | 3,399 |
| Total Supplies | 27,564 | 12,164 | 15,400 | 24,190 | 3,374 |
| Uncategorized Expense | 26,617 | 26,617 |  | 27,416 | -799 |
| Utilities | 31,985 | 31,985 |  | 32,945 | -960 |
| Internet \& TV services |  | 12,800 | -12,800 | 13,184 | -13,184 |
| Total Utilities | 31,985 | 44,785 | -12,800 | 46,129 | -14,144 |
| Total Expense | 357,155 | 383,713 | -26,558 | 465,893 | -108,738 |
| Net Operating Income | 36,837 | -50,986 | 87,823 | 1,197,126 | -1,160,289 |
| Other Income |  |  |  |  |  |
| Interest earned | 1,550 | 14,140 | -12,590 | 14,564 | -13,014 |
| Total Other Income | 1,550 | 14,140 | -12,590 | 14,564 | -13,014 |
| Other Expense |  |  |  |  |  |
| Vehicle expenses | 10,294 | 10,294 |  | 10,603 | -309 |
| Vehicle gas \& fuel | 20,883 | 20,883 |  | 22,560 | -1,677 |
| Total Vehicle expenses | 31,177 | 31,177 |  | 33,163 | -1,986 |
| Total Other Expense | 31,177 | 31,177 |  | 33,163 | -1,986 |
| Net Profit | \$7,210 | -\$68,023 | \$75,233 | \$1,178,527 | -\$1,171,317 |

## Profit and Loss - Year to Date Analysis

6 Months Ended June 30, 2023
Rock Castle
QBO Developer LLC

|  | Jan 23 -Jun 23 | Jan 22 -Jun 22 |  | Jan 23 -Jun 23 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals | Prior Year | Variance | Budget | Variance |
| Income |  |  |  |  |  |
| Billable Expense Income | 774,030 | 1,010,859 | -236,829 | 903,122 | -129,092 |
| Discounts given | 110,728 | 177,486 | -66,758 | 90,312 | 20,416 |
| Sales | 1,550,568 | 1,790,677 | -240,109 | 600,000 | 950,568 |
| Sales of Product Income | 1,203,742 | 1,564,464 | -360,722 | 1,872,048 | -668,306 |
| Services | 3,331,016 | 4,102,957 | -771,941 | 5,200,000 | -1,868,984 |
| Uncategorized Income | 465,042 | 611,540 | -146,498 | 611,540 | -146,498 |
| Total Income | 7,435,126 | 9,257,983 | -1,822,857 | 9,277,022 | -1,841,896 |
| Cost of Goods Sold |  |  |  |  |  |
| Supplies, Materials, and Labor |  |  |  |  |  |
| Cost of labor - COGS | 1,340,451 | 2,664,972 | -1,324,521 | 1,746,926 | -406,475 |
| Equipment rental - COGS | 592,030 | 1,230,310 | -638,280 | 150,000 | 442,030 |
| Supplies \& materials - COGS | 1,041,362 | 1,640,953 | -599,591 | 1,805,048 | -763,686 |
| Total Supplies, Materials, and Labor | 2,973,843 | 5,536,235 | -2,562,392 | 3,701,975 | -728,132 |
| Total Cost of Goods Sold | 2,973,843 | 5,536,235 | -2,562,392 | 3,701,975 | -728,132 |
| Gross Profit | 4,461,283 | 3,721,748 | 739,535 | 5,575,047 | -1,113,764 |
| Expense |  |  |  |  |  |
| Advertising \& marketing | 66,166 | 80,866 | -14,700 | 83,292 | -17,126 |
| Social media | 43,092 | 92,981 | -49,889 | 74,289 | -31,197 |
| Website ads | 51,489 | 36,489 | 15,000 | 250,000 | -198,511 |
| Total Advertising \& marketing | 160,747 | 210,336 | -49,589 | 407,581 | -246,834 |
| Business licenses | 39,812 | 39,812 |  | 44,454 | -4,642 |
| Commissions \& fees |  | 12,000 | -12,000 | 46,000 | -46,000 |
| Contract labor | 139,058 | 139,058 |  | 143,230 | -4,172 |
| Employee benefits | 154,742 | 154,742 |  | 141,986 | 12,756 |
| Total Employee benefits | 154,742 | 154,742 |  | 141,986 | 12,756 |
| General business expenses |  |  |  |  |  |
| Bank fees \& service charges | 54,316 | 54,316 |  | 55,945 | -1,629 |
| Memberships \& subscriptions | 74,061 | 120,915 | -46,854 | 135,495 | -61,434 |
| Total General business expenses | 128,377 | 175,231 | -46,854 | 191,441 | -63,064 |
| Insurance | 81,419 | 61,419 | 20,000 | 63,262 | 18,157 |
| Total Insurance | 81,419 | 61,419 | 20,000 | 63,262 | 18,157 |
| Interest paid |  |  |  |  |  |
| Business loan interest |  |  |  | 2,188 | -2,188 |
| Total Interest paid |  |  |  | 2,188 | -2,188 |
| Legal \& accounting services | 38,884 | 38,884 |  | 40,051 | -1,167 |
| Legal fees | 136,916 | 136,916 |  | 159,497 | -22,581 |
| Total Legal \& accounting services | 175,800 | 175,800 |  | 199,547 | -23,747 |
| Office expenses | 53,494 | 53,494 |  | 55,099 | -1,605 |
| Merchant account fees | 32,400 | 32,400 |  | 95,811 | -63,411 |
| Printing \& photocopying | 44,519 | 44,519 |  | 45,855 | -1,336 |
| Software \& apps | 11,407 | 11,407 |  | 11,749 | -342 |
| Total Office expenses | 141,820 | 141,820 |  | 208,514 | -66,694 |
| Payroll expenses | 111,094 | 111,094 |  | 114,427 | -3,333 |
| Payments to partners | 45,788 | 45,788 |  | 47,162 | -1,374 |
| Salaries \& wages | 194,663 | 194,663 |  | 200,503 | -5,840 |

## Profit and Loss - Year to Date Analysis

6 Months Ended June 30, 2023
QBO Developer LLC

|  | Jan 23 -Jun 23 | Jan 22 -Jun 22 |  | Jan 23 -Jun 23 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals | Prior Year | Variance | Budget | Variance |
| Total Payroll expenses | 351,545 | 351,545 |  | 362,091 | -10,546 |
| Rent | 81,256 | 81,256 |  | 83,694 | -2,438 |
| Equipment rental | 41,791 | 41,791 |  | 43,045 | -1,254 |
| Total Rent | 123,047 | 123,047 |  | 126,738 | -3,691 |
| Repairs \& maintenance | 187,407 | 187,407 |  | 149,174 | 38,234 |
| Supplies | 78,858 | 78,858 |  | 81,224 | -2,366 |
| Supplies \& materials | 103,423 | 57,223 | 46,200 | 140,000 | -36,577 |
| Total Supplies | 182,281 | 136,081 | 46,200 | 221,224 | -38,943 |
| Uncategorized Expense | 39,266 | 39,266 |  | 40,444 | -1,178 |
| Utilities | 156,364 | 183,002 | -26,638 | 188,492 | -32,128 |
| Internet \& TV services |  | 12,800 | -12,800 | 13,184 | -13,184 |
| Total Utilities | 156,364 | 195,802 | -39,438 | 201,676 | -45,312 |
| Total Expense | 2,061,685 | 2,143,366 | -81,681 | 2,549,550 | -487,865 |
| Net Operating Income | 2,399,598 | 1,578,382 | 821,216 | 3,025,497 | -625,899 |
| Other Income |  |  |  |  |  |
| Interest earned | 90,730 | 139,290 | -48,560 | 143,469 | -52,739 |
| Total Other Income | 90,730 | 139,290 | -48,560 | 143,469 | -52,739 |
| Other Expense |  |  |  |  |  |
| Depreciation | 69,592 | 69,592 |  | 71,680 | -2,088 |
| Vehicle expenses | 76,613 | 76,613 |  | 78,911 | -2,298 |
| Vehicle gas \& fuel | 112,799 | 112,799 |  | 135,362 | -22,563 |
| Total Vehicle expenses | 189,412 | 189,412 |  | 214,273 | -24,861 |
| Total Other Expense | 259,004 | 259,004 |  | 285,953 | -26,949 |
| Net Profit | 2,231,324 | 1,458,668 | 772,656 | 2,883,013 | -651,689 |

As of June 30th, 2023
QBO Developer LLC

|  | Jun 23 | Jun 22 |  | Jun 23 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals | Prior Year | Variance | Budget | Variance |
| Assets |  |  |  |  |  |
| Current Assets |  |  |  |  |  |
| Bank Accounts |  |  |  |  |  |
| Cash | 10,253,925 | 1,983,379 | 8,270,546 | 5,860,623 | 4,393,302 |
| Total Bank Accounts | 10,253,925 | 1,983,379 | 8,270,546 | 5,860,623 | 4,393,302 |
| Accounts Receivable |  |  |  |  |  |
| Accounts Receivable (A/R) | 696,834 | 4,691,771 | -3,994,937 | 188,568 | 508,266 |
| Total Accounts Receivable | 696,834 | 4,691,771 | -3,994,937 | 188,568 | 508,266 |
| Other Current Assets |  |  |  |  |  |
| 1111 Inventory Asset | 1,523,870 | 1,522,230 | 1,640 | 977,669 | 546,201 |
| 4444 Prepaid expenses | 1,349,494 | 1,280,709 | 68,785 | 1,298,560 | 50,934 |
| Uncategorized Asset | 1,266,787 | 1,250,829 | 15,958 | 1,255,281 | 11,506 |
| Total Other Current Assets | 4,140,151 | 4,053,768 | 86,383 | 3,531,510 | 608,641 |
| Total Current Assets | 15,090,910 | 10,728,918 | 4,361,992 | 9,580,701 | 5,510,209 |
| Fixed Assets |  |  |  |  |  |
| Accumulated amortization | -4,621,890 | -4,406,364 | -215,526 | -4,529,877 | -92,013 |
| Accumulated depreciation | -1,891,807 | -1,869,058 | -22,749 | -1,877,910 | -13,897 |
| Buildings | 4,368,883 | 4,165,603 | 203,280 | 4,258,846 | 110,037 |
| Furniture \& fixtures | 2,785,645 | 2,698,299 | 87,346 | 2,769,943 | 15,702 |
| Land | 1,426,350 | 1,366,864 | 59,486 | 1,418,015 | 8,335 |
| Long- term office equipment | 2,018,037 | 1,934,993 | 83,044 | 1,974,888 | 43,149 |
| Tools, machinery, and equipment | 1,919,891 | 1,828,844 | 91,047 | 1,828,844 | 91,047 |
| Vehicles | 2,783,667 | 2,638,125 | 145,542 | 2,697,789 | 85,878 |
| Total Fixed Assets | 8,788,776 | 8,357,306 | 431,470 | 8,540,538 | 248,238 |
| Other Assets |  |  |  |  |  |
| Patents, copyrights, \& franchises | 1,438,614 | 1,386,962 | 51,652 | 1,417,977 | 20,637 |
| Total Other Assets | 1,438,614 | 1,386,962 | 51,652 | 1,417,977 | 20,637 |
| Total Assets | 25,318,300 | 20,473,186 | 4,845,114 | 19,539,216 | 5,779,084 |
| Liabilities and Equity |  |  |  |  |  |
| Liabilities |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |
| Accounts Payable |  |  |  |  |  |
| Accounts Payable (A/P) | 1,972,697 | 1,684,919 | 287,778 | 12,500 | 1,960,197 |
| Total Accounts Payable | 1,972,697 | 1,684,919 | 287,778 | 12,500 | 1,960,197 |
| Other Current Liabilities |  |  |  |  |  |
| Customer prepayments | 1,102,888 | 1,102,888 |  | 1,102,888 |  |
| Short- term business loans | 3,713,927 | 3,687,550 | 26,377 | 2,187,550 | 1,526,377 |
| Total Other Current Liabilities | 4,816,815 | 4,790,438 | 26,377 | 3,290,438 | 1,526,377 |
| Total Current Liabilities | 6,789,512 | 6,475,357 | 314,155 | 3,302,938 | 3,486,574 |
| Long- Term Liabilities |  |  |  |  |  |
| Long- term business loans | 5,643,366 | 5,353,306 | 290,060 | 3,128,425 | 2,514,941 |
| Mortgages | -18,490 |  | -18,490 |  | -18,490 |
| Total Long- Term Liabilities | 5,624,876 | 5,353,306 | 271,570 | 3,128,425 | 2,496,451 |
| Total Liabilities | 12,414,388 | 11,828,663 | 585,725 | 6,431,363 | 5,983,025 |
| Equity |  |  |  |  |  |
| Net Income | 2,231,324 | 1,458,668 | 772,656 | 2,883,013 | -651,689 |

## Balance Sheet

As of June 30th, 2023 Rock Castle
QBO Developer LLC

|  | Jun 23 | Jun 22 |  | Jun 23 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals | Prior Year | Variance | Budget | Variance |
| Opening balance equity | 7,045,768 | 6,374,097 | 671,671 | 6,598,020 | 447,748 |
| Retained Earnings | 3,626,820 | 811,758 | 2,815,062 | 3,626,820 |  |
| Total Equity | 12,903,912 | 8,644,523 | 4,259,389 | 13,107,853 | -203,941 |
| Total Liabilities and Equity | 25,318,300 | 20,473,186 | 4,845,114 | 19,539,216 | 5,779,084 |

## Cash Flow

June 30, 2023
QBO Developer LLC

|  | Jun 23 | Jun 22 |  | Jun 23 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actuals | Prior Year | Variance | Budget | Variance |
| Operating Activities |  |  |  |  |  |
| Net Income | 7,210 | -68,023 | 75,233 | 1,178,527 | -1,171,317 |
| Adjustments to Net Income |  |  |  |  |  |
| 1111 Inventory Asset | -1,640 | -1,640 |  | -5,414 | 3,774 |
| Accounts Payable (A/P) | 33,942 | 60,500 | -26,558 | 1,000 | 32,942 |
| Accounts Receivable (A/R) | -43,511 | -110,213 | 66,702 | -67,913 | 24,402 |
| Accumulated amortization | 7,710 | 7,710 |  |  | 7,710 |
| Accumulated depreciation | 2,197 |  | 2,197 |  | 2,197 |
| Short- term business loans | 5,200 |  | 5,200 | -300,000 | 305,200 |
| Total Adjustments to Net Income | 3,898 | -43,643 | 47,541 | -372,327 | 376,225 |
| Total Operating Activities | 11,108 | -111,666 | 122,774 | 806,200 | -795,092 |
| Investing Activities |  |  |  |  |  |
| Buildings | -20,622 | -20,622 |  |  | -20,622 |
| Furniture \& fixtures | -7,753 | -7,753 |  |  | -7,753 |
| Long- term office equipment | -20,548 | -9,403 | -11,145 |  | -20,548 |
| Patents, copyrights, \& franchises | -301 | -301 |  |  | -301 |
| Vehicles | -5,813 | -5,813 |  |  | -5,813 |
| Total Investing Activities | -55,037 | -43,892 | -11,145 |  | -55,037 |
| Financing Activities |  |  |  |  |  |
| Long- term business loans | 6,776 | 38,800 | -32,024 | -500,000 | 506,776 |
| Mortgages | -6,398 |  | -6,398 |  | -6,398 |
| Opening balance equity | 12,830 | 6,415 | 6,415 |  | 12,830 |
| Total Financing Activities | 13,208 | 45,215 | -32,007 | -500,000 | 513,208 |
| Net Cash Increase For Period | -30,721 | -110,343 | 79,622 | 306,200 | -336,921 |

Profit and Loss - Actuals with Remaining Budget
6 Months Ended June 30, 2023
Rock Castle
QBO Developer LLC

|  | $\text { Jan } 23$ <br> Actual | Feb 23 <br> Actual | Mar 23 Actual | Apr 23 <br> Actual | May 23 Actual | $\text { Jun } 23$ <br> Actual | $\text { Jul } 23$ <br> Budget | Aug 23 <br> Budget | Sep 23 <br> Budget | Oct 23 <br> Budget | Nov 23 <br> Budget | Dec 23 <br> Budget | Full Year Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Billable Expense Income | 110,132 | 170,410 | 193,200 | 77,128 | 164,124 | 59,036 | 150,520 | 150,520 | 150,520 | 150,520 | 150,520 | 150,520 | 1,677,152 |
| Discounts given | 37,680 | 22,920 | 14,038 |  | 30,242 | 5,848 | 15,052 | 15,052 | 15,052 | 15,052 | 15,052 | 15,052 | 201,040 |
| Sales | 132,434 | 367,170 | 259,570 | 239,974 | 447,634 | 103,786 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 2,150,568 |
| Sales of Product Income | 285,256 | 168,266 | 240,232 | 134,188 | 191,480 | 184,320 | 282,522 | 400,000 | 500,000 | 289,283 | 400,000 | 293,790 | 3,369,337 |
| Services | 555,184 | 661,132 | 589,712 | 689,866 | 448,838 | 386,284 | 800,000 | 700,000 | 700,000 | 700,000 | 700,000 | 700,000 | 7,631,016 |
| Uncategorized Income | 103,574 | 95,688 | 70,742 | 68,788 | 3,258 | 122,992 | 70,340 | 72,088 | 126,315 |  | 43,380 | 54,422 | 831,587 |
| Total Income | 1,224,260 | 1,485,586 | 1,367,494 | 1,209,944 | 1,285,576 | 862,266 | 1,418,435 | 1,437,660 | 1,591,887 | 1,254,855 | 1,408,952 | 1,313,784 | 15,860,701 |
| Cost of Goods Sold |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Supplies, Materials, and Labor |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of labor - COGS | 247,421 | 197,238 | 221,612 | 226,071 | 235,636 | 212,473 | 366,929 | 153,127 | 368,777 | 574,763 | 578,515 | 368,851 | 3,751,413 |
| Equipment rental - COGS | 93,498 | 97,004 | 90,157 | 124,099 | 100,649 | 86,623 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 742,030 |
| Supplies \& materials - COGS | 148,382 | 178,729 | 130,593 | 238,274 | 176,206 | 169,178 | 253,578 | 302,443 | 295,160 | 315,165 | 258,894 | 174,255 | 2,640,857 |
| Total Supplies, Materials, and Labor | 489,301 | 472,971 | 442,362 | 588,444 | 512,491 | 468,274 | 645,506 | 480,570 | 688,937 | 914,929 | 862,409 | 568,106 | 7,134,300 |
| Total Cost of Goods Sold | 489,301 | 472,971 | 442,362 | 588,444 | 512,491 | 468,274 | 645,506 | 480,570 | 688,937 | 914,929 | 862,409 | 568,106 | 7,134,300 |
| Gross Profit | 734,959 | 1,012,615 | 925,132 | 621,500 | 773,085 | 393,992 | 772,928 | 957,090 | 902,950 | 339,927 | 546,544 | 745,678 | 8,726,401 |
| Expense |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Advertising \& marketing | 6,993 | 21,907 | 10,850 | 13,435 | 1,499 | 11,482 | 15,368 | 44,470 | 28,992 | 35,585 | 20,012 | 7,476 | 218,069 |
| Social media |  | 21,546 |  |  | 21,546 |  | 12,382 | 12,382 | 12,382 | 12,382 | 12,382 | 12,382 | 117,381 |
| Website ads | 15,000 | 10,342 |  | 292 | 17,450 | 8,405 | 41,667 | 41,667 | 41,667 | 41,667 | 41,667 | 41,667 | 301,489 |
| Total Advertising \& marketing | 21,993 | 53,795 | 10,850 | 13,727 | 40,495 | 19,887 | 69,416 | 98,518 | 83,041 | 89,634 | 74,060 | 61,524 | 636,939 |
| Business licenses | 20,414 | 78 | 13,331 | 1,113 | 4,876 |  | 7,409 | 7,409 | 7,409 | 7,409 | 7,409 | 7,409 | 84,266 |
| Commissions \&fees |  |  |  |  |  |  | 14,000 | 15,000 | 16,000 | 17,000 | 18,000 | 19,000 | 99,000 |
| Contract labor | 23,835 |  | 19,900 | 48,702 | 17,822 | 28,799 | 14,722 | 12,985 | 14,286 | 9,545 | 21,178 | 35,867 | 247,641 |
| Employee benefits | 29,499 | 13,816 | 49,513 | 25,717 | 13,586 | 22,611 | 23,664 | 23,664 | 23,664 | 23,664 | 23,664 | 23,664 | 296,728 |
| Total Employee benefits | 29,499 | 13,816 | 49,513 | 25,717 | 13,586 | 22,611 | 23,664 | 23,664 | 23,664 | 23,664 | 23,664 | 23,664 | 296,728 |
| General business expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bank fees \& service charges | 6,125 | 14,847 | 5,648 |  | 3,770 | 23,926 | 4,813 | 30,835 | 11,420 | 9,644 | 8,814 |  | 119,842 |
| Memberships \& subscriptions | 8,707 | 7,757 | 18,542 | 20,513 |  | 18,542 | 24,344 | 24,847 | 25,351 | 25,854 | 26,357 | 26,861 | 227,675 |

[^0]Profit and Loss - Actuals with Remaining Budget
6 Months Ended June 30, 2023
Rock Castle
QBO Developer LLC

|  | Jan 23 <br> Actual | Feb 23 <br> Actual | Mar 23 Actual | Apr 23 <br> Actual | May 23 <br> Actual | Jun 23 <br> Actual | $\text { Jul } 23$ <br> Budget | Aug 23 <br> Budget | Sep 23 <br> Budget | $\text { Oct } 23$ <br> Budget | Nov 23 <br> Budget | $\text { Dec } 23$ <br> Budget | Full Year Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total General business expenses | 14,832 | 22,604 | 24,190 | 20,513 | 3,770 | 42,468 | 29,157 | 55,683 | 36,770 | 35,498 | 35,171 | 26,861 | 347,517 |
| Insurance | 20,970 | 6,490 | 11,237 | 16,716 | 16,819 | 9,187 |  | 18,452 | 44,282 | 36,308 |  | 20,575 | 201,036 |
| Total Insurance | 20,970 | 6,490 | 11,237 | 16,716 | 16,819 | 9,187 |  | 18,452 | 44,282 | 36,308 |  | 20,575 | 201,036 |
| Interest paid |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Business loan interest |  |  |  |  |  |  | 232 | 194 | 156 | 117 | 78 | 39 | 816 |
| Total Interest paid |  |  |  |  |  |  | 232 | 194 | 156 | 117 | 78 | 39 | 816 |
| Legal \& accounting services | 7,579 |  | 8,203 | 8,314 | 14,788 |  | 28,073 | 10,340 | 16,573 | 4,894 |  | 6,401 | 105,165 |
| Accounting fees |  |  |  |  |  |  | 14,832 |  |  |  |  |  | 14,832 |
| Legal fees | 1,128 | 13,000 | 45,868 | 23,910 | 18,490 | 34,520 | 26,583 | 26,583 | 26,583 | 26,583 | 26,583 | 26,583 | 296,413 |
| Total Legal \& accounting services | 8,707 | 13,000 | 54,071 | 32,224 | 33,278 | 34,520 | 69,487 | 36,923 | 43,155 | 31,476 | 26,583 | 32,984 | 416,409 |
| Meals |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Meals with clients |  |  |  |  |  |  |  |  |  | 20,085 |  |  | 20,085 |
| Total Meals |  |  |  |  |  |  |  |  |  | 20,085 |  |  | 20,085 |
| Office expenses | 11,348 | 2,981 | 17,976 |  | 4,357 | 16,832 | 15,269 | 21,641 | 20,786 | 20,148 | 18,115 | 25,357 | 174,809 |
| Merchant account fees | 7,118 | 7,998 | 12,067 | 3,247 |  | 1,970 | 17,697 | 18,191 | 18,684 | 19,178 | 19,672 | 20,166 | 145,988 |
| Printing \& photocopying | 16,927 | 9,027 | 4,217 |  | 10,239 | 4,109 | 29,815 | 5,291 |  |  |  | 311 | 79,937 |
| Software \& apps |  | 7,583 |  | 3,824 |  |  |  | 816 |  |  | 1,343 | 10,052 | 23,618 |
| Total Office expenses | 35,393 | 27,589 | 34,260 | 7,071 | 14,596 | 22,911 | 62,781 | 45,939 | 39,471 | 39,326 | 39,130 | 55,885 | 424,352 |
| Payroll expenses | 12,228 | 14,532 | 17,249 | 17,325 | 18,508 | 31,252 | 7,439 |  | 9,863 | 5,865 | 6,829 | 25,274 | 166,364 |
| Payments to partners | 4,151 | 7,718 |  | 11,047 | 22,736 | 136 | 17,250 | 8,884 | 17,963 | 21,273 | 24,401 | 9,314 | 144,873 |
| Salaries \& wages | 41,943 | 7,079 | 12,944 | 70,338 | 39,585 | 22,774 | 25,529 | 30,200 | 37,770 | 17,571 | 54,494 | 18,505 | 378,731 |
| Total Payroll expenses | 58,322 | 29,329 | 30,193 | 98,710 | 80,829 | 54,162 | 50,218 | 39,083 | 65,597 | 44,708 | 85,724 | 53,093 | 689,968 |
| Rent | 10,047 | 18,351 |  | 15,606 | 33,391 | 3,861 | 21,214 |  | 7,279 |  |  | 18,321 | 128,070 |
| Equipment rental | 3,204 | 3,466 | 7,551 | 12,573 | 9,941 | 5,056 | 6,164 | 15,322 | 32,948 | 8,062 | 14,831 | 7,385 | 126,502 |
| Total Rent | 13,251 | 21,817 | 7,551 | 28,179 | 43,332 | 8,917 | 27,377 | 15,322 | 40,227 | 8,062 | 14,831 | 25,706 | 254,572 |
| Repairs \& maintenance | 39,259 | 25,040 | 32,461 | 53,918 | 9,202 | 27,527 | 24,862 | 24,862 | 24,862 | 24,862 | 24,862 | 24,862 | 336,581 |
| Supplies | 31,303 | 16,575 | 5,467 | 13,908 | 10,773 | 832 |  | 18,878 |  | 19,880 | 13,665 |  | 131,281 |
| Supplies \& materials | 25,007 | 17,660 | 4,674 | 27,287 | 2,063 | 26,732 | 23,333 | 23,333 | 23,333 | 23,333 | 23,333 | 23,333 | 243,423 |
| Total Supplies | 56,310 | 34,235 | 10,141 | 41,195 | 12,836 | 27,564 | 23,333 | 42,211 | 23,333 | 43,213 | 36,998 | 23,333 | 374,704 |



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Profit and Loss - Actuals with Remaining Budget
6 Months Ended June 30, 2023
Rock Castle
QBO Developer LLC

|  | $\begin{aligned} & \text { Jan } 23 \\ & \text { Actual } \end{aligned}$ | Feb 23 <br> Actual | Mar 23 <br> Actual | Apr 23 <br> Actual | $\text { May } 23$ Actual | $\begin{aligned} & \text { Jun } 23 \\ & \text { Actual } \end{aligned}$ | $\begin{gathered} \text { Jul } 23 \\ \text { Budget } \end{gathered}$ | Aug 23 <br> Budget | $\text { Sep } 23$ Budget | $\begin{gathered} \text { Oct } 23 \\ \text { Budget } \end{gathered}$ | Nov 23 <br> Budget | $\begin{gathered} \text { Dec } 23 \\ \text { Budget } \\ \hline \end{gathered}$ | Full Year Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Uncategorized Expense | 6,624 |  |  | 1,465 | 4,560 | 26,617 | 5,424 |  | 7,601 | 1,894 |  |  | 54,186 |
| Utilities | 39,782 | 41,578 | 19,838 | 14,227 | 8,954 | 31,985 | 21,086 | 27,257 | 70,032 | 50,191 |  | 44,362 | 369,292 |
| Internet \& TV services |  |  |  |  |  |  | 9,682 | 11,845 | 8,034 |  |  |  | 29,561 |
| Total Utilities | 39,782 | 41,578 | 19,838 | 14,227 | 8,954 | 31,985 | 30,768 | 39,102 | 78,066 | 50,191 |  | 44,362 | 398,853 |
| Total Expense | 389,191 | 289,371 | 317,536 | 403,477 | 304,955 | 357,155 | 452,852 | 475,349 | 547,920 | 482,993 | 407,688 | 455,165 | 4,883,652 |
| Net Operating Income | 345,768 | 723,244 | 607,596 | 218,023 | 468,130 | 36,837 | 320,077 | 481,741 | 355,030 | -143,066 | 138,855 | 290,513 | 3,842,749 |
| Other Income |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest earned | 67,108 |  | 2,760 |  | 19,312 | 1,550 | 35,293 | 171,378 | 44,486 | 56,718 | 2,368 | 13,258 | 414,230 |
| Total Other Income | 67,108 |  | 2,760 |  | 19,312 | 1,550 | 35,293 | 171,378 | 44,486 | 56,718 | 2,368 | 13,258 | 414,230 |
| Other Expense |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciation | 29,274 | 2,762 | 7,477 | 30,079 |  |  |  |  | 5,561 |  |  |  | 75,153 |
| Vehicle expenses | 17,688 | 13,311 | 28,423 | 2,871 | 4,026 | 10,294 | 17,161 | 35,250 | 23,696 | 2,797 | 14,431 | 10,405 | 180,354 |
| Vehicle gas \& fuel | 14,197 |  | 53,094 | 24,545 | 80 | 20,883 | 22,560 | 22,560 | 22,560 | 22,560 | 22,560 | 22,560 | 248,161 |
| Total Vehicle expenses | 31,885 | 13,311 | 81,517 | 27,416 | 4,106 | 31,177 | 39,721 | 57,810 | 46,256 | 25,358 | 36,992 | 32,965 | 428,514 |
| Total Other Expense | 61,159 | 16,073 | 88,994 | 57,495 | 4,106 | 31,177 | 39,721 | 57,810 | 51,817 | 25,358 | 36,992 | 32,965 | 503,667 |
| Net Profit | 351,717 | 707,171 | 521,362 | 160,528 | 483,336 | 7,210 | 315,648 | 595,309 | 347,699 | -111,705 | 104,232 | 270,806 | 3,753,312 |

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     this report or delivered information.

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